

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
HUMAN RESOURCES / LEGAL						
SALARY / WAGES - FULL TIME	140,900	147,100	151,500	156,000	160,700	165,500
SALARY / WAGES - PART TIME	9,900	19,800	20,400	21,000	21,600	22,200
EMPLOYEE BENEFITS	38,300	43,100	44,400	45,700	47,100	48,500
CAR ALLOWANCE	1,800	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	2,500	2,600	2,700	2,800	2,900	3,000
CONFERENCES/SEMINARS	4,200	4,000	4,100	4,200	4,300	4,400
ACCESSIBILITY TRAINING	-	3,900	4,000	4,100	4,200	4,300
HR CONTINGENCY	15,000	25,000	25,500	26,000	26,500	27,000
EDUCATION & TRAINING	5,000	4,000	4,100	4,200	4,300	4,400
TRAVEL (MILEAGE)	100	100	100	100	100	100
ACCOMMODATIONS	1,200	1,200	1,200	1,200	1,200	1,200
MEALS	500	500	500	500	500	500
ADVERTISING / PROMOTION	35,000	40,000	40,800	41,600	42,400	43,200
LEGAL FEES - CORPORATE	121,000	121,000	123,400	125,900	128,400	131,000
LEGAL FEES - GEO BEACH/GRIST	150,000	151,000	154,000	157,100	160,200	163,400
LEGAL FEES - PLANNING	30,000	30,000	30,600	31,200	31,800	32,400
LEGAL FEES - HR	50,000	75,000	76,500	78,000	79,600	81,200
OFFICE SUPPLIES	200	1,000	1,000	1,000	1,000	1,000
CORPORATE TRAINING	8,500	10,000	10,200	10,400	10,600	10,800
STAFF RECOGNITION / RETIREMENT	1,500	1,500	1,500	1,500	1,500	1,500
STAFF SOCIAL FUND	3,500	5,000	5,100	5,200	5,300	5,400
OTHER EXPENSES	400	-	-	-	-	-
CONTRACTED SERVICES - OTHER	40,000	40,000	40,800	41,600	42,400	43,200
CONTRIBUTION TO RESERVE	60,000	20,000	20,400	20,800	21,200	21,600
HEALTH & SAFETY PROGRAM EXPENSE	20,000	20,000	20,400	20,800	21,200	21,600
SPECIAL EVENT EXPENSES	5,000	-	-	-	-	-
VOLUNTEER APPRECIATION	-	5,200	5,300	5,400	5,500	5,600
STAFF RECOGNITION	7,000	7,000	7,100	7,200	7,300	7,400
COST ALLOCATION TO IT	5,300	6,100	6,100	6,100	6,100	6,100
	\$ 748,800	\$ 785,900	\$ 803,500	\$ 821,400	\$ 839,700	\$ 858,300

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
CAO						
OTHER FEES & CHARGES	-	-	-	-	-	-
SALARY / WAGES - FULL TIME	128,100	145,200	149,600	154,100	158,700	163,500
EMPLOYEE BENEFITS	28,900	33,700	34,700	35,700	36,800	37,900
CAR ALLOWANCE	6,000	6,000	6,100	6,200	6,300	6,400
ASSOCIATION FEES & MEMBERSHIPS	1,300	1,500	1,500	1,500	1,500	1,500
CONFERENCES/SEMINARS	2,100	3,200	3,300	3,400	3,500	3,600
EDUCATION & TRAINING	700	700	700	700	700	700
ACCOMODATIONS	900	2,000	2,000	2,000	2,000	2,000
MEALS	1,000	1,000	1,000	1,000	1,000	1,000
PARKING / FARES	500	500	500	500	500	500
MEETING EXPENSES	2,200	2,200	2,200	2,200	2,200	2,200
OFFICE SUPPLIES	200	200	200	200	200	200
COPYING & PRINTING	-	-	-	-	-	-
OTHER EXPENSES	500	-	-	-	-	-
CONTRACTED SERVICES - OTHER	11,500	-	-	-	-	-
COST ALLOCATION TO IT	6,400	11,300	11,300	11,300	11,300	11,300
	\$ 198,300	\$ 207,500	\$ 213,100	\$ 218,800	\$ 224,700	\$ 230,800

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
TREASURY DEPARTMENT REVENUE						
GENERAL LEVY	(10,029,800)	(11,292,900)	-	-	-	-
SUPPLEMENTARY TAXATION	(50,000)	(55,000)	(56,100)	(57,200)	(58,300)	(59,500)
TAXES-PENALTY/INTEREST	(150,000)	(167,000)	(170,300)	(173,700)	(177,200)	(180,700)
PIL - WRITTEN OFF	100,000	100,000	100,000	100,000	100,000	100,000
TAXES WRITTEN OFF	100,000	50,000	50,000	50,000	50,000	50,000
PIL - MUNICIPAL	(17,000)	(9,500)	(9,700)	(9,900)	(10,100)	(10,300)
SCHBD KEPT BY L.T.	(475,000)	(475,000)	(484,500)	(494,200)	(504,100)	(514,200)
SCHBD KEPT BY L.T.	(800)	(800)	(800)	(800)	(800)	(800)
SCHBD KEPT BY L.T.	(90,000)	(90,000)	(91,800)	(93,600)	(95,500)	(97,400)
SCHBD KEPT BY L.T.	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)
ONTARIO MUNICIPAL PARTNERSHIP FUND	(1,257,300)	(1,257,300)	(1,257,300)	(1,257,300)	(1,257,300)	(1,257,300)
FACILITY RENTALS	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
INVESTMENT INCOME	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
RESERVE FUND CONTRIBUTION	-	(75,000)	-	-	-	-
TAX CERTIFICATE FEES	(6,700)	(7,500)	(7,700)	(7,900)	(8,100)	(8,300)
OTHER INCOME	(3,500)	(3,500)	(3,600)	(3,700)	(3,800)	(3,900)
	\$ (11,885,300)	\$ (13,288,700)	\$ (1,937,000)	\$ (1,953,500)	\$ (1,970,400)	\$ (1,987,600)
COUNCIL						
REMUNERATION - COUNCIL	152,000	149,000	153,500	158,100	162,800	167,700
EMPLOYEE BENEFITS	6,700	6,500	6,700	6,900	7,100	7,300
ASSOCIATION FEES & MEMBERSHIPS	1,000	-	-	-	-	-
CONFERENCES / SEMINARS	15,000	17,000	17,300	17,600	18,000	18,400
TRAVEL (MILEAGE)	700	1,000	1,000	1,000	1,000	1,000
MEETING EXPENSES	5,000	6,000	6,100	6,200	6,300	6,400
COPY & PRINTING	-	500	500	500	500	500
CONTRIBUTION TO RESERVE	15,000	15,000	15,000	15,000	15,000	15,000
COST ALLOCATION TO IT	22,600	25,800	25,800	25,800	25,800	25,800
	\$ 218,000	\$ 220,800	\$ 225,900	\$ 231,100	\$ 236,500	\$ 242,100
FINANCE DEPARTMENT						
ADMIN RECOVERY (BUILDING)	(3,000)	(2,000)	(2,100)	(2,200)	(2,300)	(2,400)
ADMIN RECOVERY (WATER)	(92,500)	(92,500)	(95,300)	(98,200)	(101,100)	(104,100)
ADMIN RECOVERY (LEITH WATER)	(5,700)	(5,700)	(5,900)	(6,100)	(6,300)	(6,500)
ADMIN RECOVERY (SEWER)	(103,000)	(103,000)	(106,100)	(109,300)	(112,600)	(116,000)
SALARY / WAGES - FULL TIME	483,200	520,000	595,600	613,500	631,900	650,900
SALARY / WAGES - PART TIME	12,500	12,500	12,900	13,300	13,700	14,100
EMPLOYEE BENEFITS	137,200	148,400	172,900	178,100	183,400	188,900
CAR ALLOWANCE	3,600	3,600	3,700	3,800	3,900	4,000
ASSOCIATION FEES & MEMBERSHIPS	7,000	8,000	8,200	8,400	8,600	8,800
CONFERENCES / SEMINARS	8,000	9,000	9,200	9,400	9,600	9,800
EDUCATION / TRAINING	9,000	5,000	5,100	5,200	5,300	5,400
TRAVEL (MILEAGE)	3,000	4,500	4,600	4,700	4,800	4,900
ACCOMMODATIONS	1,500	3,000	3,100	3,200	3,300	3,400
MEALS	1,500	2,500	2,600	2,700	2,800	2,900
ADVERTISING / PROMOTION	5,000	-	-	-	-	-
PROFESSIONAL FEES - AUDIT	50,000	60,000	61,200	62,400	63,600	64,900
PROFESSIONAL FEES - OTHER	14,000	22,000	22,400	22,800	23,300	23,800
OFFICE SUPPLIES	23,000	20,000	20,400	20,800	21,200	21,600
COPYING & PRINTING	10,000	-	-	-	-	-
POSTAGE & COURIER	40,000	45,000	45,900	46,800	47,700	48,700
SUBSCRIPTIONS/PUBLICATIONS	3,500	2,000	2,000	2,000	2,000	2,000
TELEPHONE	37,600	-	-	-	-	-
SPECIAL FORMS	1,200	1,000	1,000	1,000	1,000	1,000
MISCELLANEOUS MATERIALS/SUPPLIES	5,000	5,000	5,100	5,200	5,300	5,400
INSURANCE	406,000	406,000	414,100	422,400	430,800	439,400
PROVISION FOR DEFICIT REDUCTION	12,000	-	-	-	-	-
OTHER EXPENSES	2,500	2,000	2,000	2,000	2,000	2,000
CONTRACTED SERVICES - OTHER	36,000	38,000	38,800	39,600	40,400	41,200
CONTRIBUTION TO RESERVE FUND	39,500	102,400	104,400	106,500	108,600	110,800
CONTRIBUTION TO STD RESERVE	45,100	47,600	49,000	50,500	52,000	53,600
CONTRIBUTION TO CAPITAL RESERVE	-	26,000	-	-	-	-
GREY SAUBLE - OPERATION LEVY	142,500	154,000	157,100	160,200	163,400	166,700
POST RETIREMENT BENEFITS	81,000	81,000	82,600	84,300	86,000	87,700
COST ALLOCATION TO IT	35,000	40,100	40,100	40,100	40,100	40,100
	\$ 1,451,200	\$ 1,565,400	\$ 1,654,600	\$ 1,693,100	\$ 1,732,400	\$ 1,773,000

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CORPORATE FINANCIAL EXPENSES						
BANK/FINANCE SERVICE CHARGES	50,000	50,300	51,300	52,300	53,300	54,400
RESERVE CONTRIBUTIONS	-	150,000	350,000	350,000	350,000	350,000
PROVISION FOR DEFICIT REDUCTION	175,000	350,000	500,000	625,000	625,000	625,000
FIRE TRUCK- PRINCIPAL	22,800	24,200	25,600	27,000	28,400	29,800
FIRE TRUCK- INTEREST	12,400	11,000	9,600	8,200	6,800	5,400
ROADWAYS- PRINCIPAL	47,800	50,400	52,900	55,400	57,900	60,400
ROADWAYS- INTEREST	76,500	74,300	71,800	69,300	66,800	64,300
WASTE MANAGEMENT- PRINCIPAL	5,200	5,300	5,400	5,600	5,700	5,900
WASTE MANAGEMENT- INTEREST	2,800	2,700	2,500	2,400	2,300	2,100
MEAFORD HALL OMEIFA- PRINCIPAL	105,600	111,100	116,900	123,000	129,400	136,100
MEAFORD HALL OMEIFA- INTEREST	154,400	148,900	143,100	137,000	130,600	123,900
TILE DRAINAGE- PRINCIPAL	10,100	10,700	11,300	12,000	10,900	11,600
TILE DRAINAGE- INTEREST	5,100	4,500	3,900	3,200	2,500	1,800
	\$ 667,700	\$ 993,400	\$ 1,344,300	\$ 1,470,400	\$ 1,469,600	\$ 1,470,700
CLERKS DEPARTMENT						
OTHER FEES & CHARGES	(1,000)	(500)	(500)	(500)	(500)	(500)
MARRIAGE LICENSES	(2,000)	(3,000)	(3,100)	(3,200)	(3,300)	(3,400)
LOTTERY LICENSING	(3,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
COMMISSIONER OF OATH	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
DEATH CERTIFICATES	(5,900)	(5,900)	(6,000)	(6,100)	(6,200)	(6,300)
ADMIN RECOVERY (BUILDING)	(3,000)	(2,000)	(2,100)	(2,200)	(2,300)	(2,400)
SALARY / WAGES - FULL TIME	133,700	144,500	148,800	153,300	157,900	162,600
SALARY / WAGES - PART TIME	36,400	36,400	37,500	38,600	39,800	41,000
EMPLOYEE BENEFITS	37,000	42,200	43,500	44,800	46,100	47,500
CAR ALLOWANCE	1,800	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	700	1,100	1,100	1,100	1,100	1,100
CONFERENCES / SEMINARS	1,000	2,100	2,100	2,100	2,100	2,100
EDUCATION & TRAINING	2,150	2,500	2,600	2,700	2,800	2,900
ACCOMMODATIONS	750	1,500	1,500	1,500	1,500	1,500
OFFICE SUPPLIES	500	1,000	1,000	1,000	1,000	1,000
COPYING & PRINTING	-	500	500	500	500	500
SPECIAL FORMS	-	2,500	2,600	2,700	2,800	2,900
LICENSING FEE	-	400	400	400	400	400
COST ALLOCATION TO IT	15,700	16,100	16,100	16,100	16,100	16,100
	\$ 213,400	\$ 238,800	\$ 245,400	\$ 252,200	\$ 259,200	\$ 266,400
INFORMATION TECHNOLOGY						
COST RECOVERY FOR IT	(314,500)	(348,700)	(336,700)	(360,300)	(360,300)	(360,300)
SALARY / WAGES - PART TIME	-	4,700	-	-	-	-
EMPLOYEE BENEFITS	-	300	-	20,000	20,000	20,000
ASSOCIATION FEES & MEMBERSHIPS	500	500	500	500	500	500
CONFERENCES/SEMINARS	1,989	-	-	2,000	2,000	2,000
ACCOMMODATIONS	1,011	-	-	-	-	-
ANNUAL SOFTWARE MAINTENANCE	27,600	42,500	42,500	42,500	42,500	42,500
EQUIPMENT REPAIR	15,000	16,500	16,500	16,500	16,500	16,500
ADDITIONAL COMPUTER EQUIPMENT	1,000	-	-	-	-	-
I.T. SUPPORT	70,000	75,200	75,200	10,000	10,000	10,000
WEB PAGE / INTERNET	12,000	12,000	12,000	12,000	12,000	12,000
PORTAL	14,000	-	-	-	-	-
COPYING & PRINTING	30,000	30,000	30,000	30,000	30,000	30,000
TELEPHONE	71,000	81,000	60,000	60,000	60,000	60,000
CONTRIBUTION TO CAPITAL RESERVE	60,500	91,000	100,000	100,000	100,000	100,000
	\$ (9,900)	\$ 5,000	\$ -	\$ -	\$ -	\$ -
HOSPITAL						
G.B.R.H.C. - MEAFORD FOUNDATION	75,000	75,000	-	-	-	-
	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
	\$ (9,269,900.00)	\$ (10,190,300.00)	\$ 1,533,200.00	\$ 1,693,300.00	\$ 1,727,300.00	\$ 1,764,600.00

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
PROTECTIVE SERVICES-FIRE DEPARTMENT						
DONATIONS & CONTRIBUTIONS	-	-	-	-	-	-
MTO HIGHWAY CALLS	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
SERVICE AGREEMENTS	(15,000)	(15,000)	(15,300)	(15,600)	(15,900)	(16,200)
COMPLIANCE LETTERS	(300)	(300)	(300)	(300)	(300)	(300)
OUTSIDE TRAINING REVENUE	(12,000)	(20,000)	(20,000)	(54,000)	(54,000)	(54,000)
RECOVERABLE FIRE CALLS	(1,000)	-	-	-	-	-
SALARY / WAGES - FULL TIME	124,700	80,600	83,000	85,500	88,100	90,700
SALARY / WAGES - PART TIME	150,000	220,000	226,600	233,400	240,400	247,600
CROSSING GUARD LABOUR	20,300	20,300	20,900	21,500	22,100	22,800
EMPLOYEE BENEFITS	51,800	45,600	47,000	48,400	49,900	51,400
ASSOCIATION FEES & MEMBERSHIPS	1,600	1,800	1,800	1,800	1,800	1,800
CONFERENCES / SEMINARS	2,500	-	-	-	-	-
EDUCATION / TRAINING	7,000	10,500	10,700	10,900	11,100	11,300
UNIFORMS	3,600	5,500	5,600	5,700	5,800	5,900
UNIFORMS & EQUIPMENT - CROSSING GUARDS	800	800	800	800	800	800
TRAVEL (MILEAGE)	2,000	1,000	1,000	1,000	1,000	1,000
ACCOMODATIONS	3,000	5,500	5,600	5,700	5,800	5,900
MEALS	2,000	2,500	2,600	2,700	2,800	2,900
ADVERTISING / PROMOTION	200	-	-	-	-	-
FIREFIGHTER AWARDS	2,000	2,200	2,200	2,200	2,200	2,200
PROFESSIONAL FEES - OTHER	28,000	-	-	-	-	-
COST ALLOCATION TO IT	23,800	21,600	21,600	21,600	21,600	21,600
COMPUTER - HARDWARE / SOFTWARE	1,100	1,100	1,100	1,100	1,100	1,100
OFFICE SUPPLIES	1,700	3,200	3,300	3,400	3,500	3,600
COPYING & PRINTING	200	-	-	-	-	-
SUBSCRIPTIONS / PUBLICATIONS	100	-	-	-	-	-
FACILITY MAINTENANCE	10,000	11,000	11,200	11,400	11,600	11,800
MAINTENANCE - SAFETY EQUIPMENT	20,000	20,000	20,400	20,800	21,200	21,600
MISCELLANEOUS MATERIALS	3,000	-	-	-	-	-
UTILITIES	9,200	10,000	10,200	10,400	10,600	10,800
FUEL / OIL EXPENSE	6,500	6,500	6,600	6,700	6,800	6,900
OUTSIDE TRAINING EXPENSE	8,300	13,800	14,100	14,400	14,700	15,000
PUBLIC EDUCATION	2,500	2,500	2,600	2,700	2,800	2,900
AWARDS	200	-	-	-	-	-
MUTUAL AID	800	800	800	800	800	800
PAGERS, PHONES & LICENSES	9,200	9,200	9,400	9,600	9,800	10,000
DISPATCH SERVICES	17,000	18,000	18,400	18,800	19,200	19,600
PROTECTIVE CLOTHING	4,900	7,000	7,100	7,200	7,300	7,400
RADIO LICENCES	1,300	-	-	-	-	-
VEHICLE REPAIRS & MAINTENANCE.	11,000	18,000	18,400	18,800	19,200	19,600
CONTRIBUTION TO CAPITAL RESERVE	119,000	150,000	150,000	150,000	150,000	150,000
PAYROLL CHARGE (FAC MTCE)	4,000	4,300	4,400	4,500	4,600	4,700
	\$ 623,000	\$ 656,000	\$ 669,800	\$ 649,900	\$ 664,400	\$ 679,200
PROTECTIVE SERVICES-EMERGENCY MANAGEMENT						
EDUCATION / TRAINING	700	700	700	700	700	700
MISCELLANEOUS MATERIALS	4,000	4,000	4,000	4,000	4,000	4,000
PUBLIC EDUCATION	500	500	500	500	500	500
	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200
PROTECTIVE SERVICES-INTERTOWNSHIP						
I.T.F.D. - FIRE CALLS	35,000	36,800	38,600	40,500	42,500	44,600
I.T.F.D. - STANDBY CHARGES	130,000	136,500	143,300	150,500	158,000	165,900
I.T.F.D. - CAPITAL COSTS	45,000	47,300	49,700	52,200	54,800	57,500
	\$ 210,000	\$ 220,600	\$ 231,600	\$ 243,200	\$ 255,300	\$ 268,000
PROTECTIVE SERVICES-POLICING						
GRANTS - ONTARIO	(20,000)	(20,000)	(21,000)	(22,100)	(23,200)	(24,400)
R.I.D.E. PROGRAM GRANTS	(5,000)	(5,000)	(5,300)	(5,600)	(5,900)	(6,200)
BOARD MEMBERS - REMUNERATION	3,200	3,200	3,400	3,600	3,800	4,000
FORMER OFFICERS' BENEFITS	40,000	40,000	42,000	44,100	46,300	48,600
ASSOCIATION FEES & MEMBERSHIPS	1,200	400	400	400	400	400
CONFERENCES / SEMINARS	1,200	1,600	1,700	1,800	1,900	2,000
EDUCATION / TRAINING	300	300	300	300	300	300
TRAVEL (MILEAGE)	400	600	600	600	600	600
OFFICE SUPPLIES	100	100	100	100	100	100
DONATIONS / GRANTS	700	700	700	700	700	700
CONTRACTED SERVICES - OPP	1,836,000	1,902,100	1,997,200	2,097,100	2,202,000	2,312,100
OPP SERVICE CONTRACT - REBATE	(33,000)	(55,800)	(58,600)	(61,500)	(64,600)	(67,800)
RIDE PROGRAM EXPENSE	5,000	5,000	5,300	5,600	5,900	6,200
	\$ 1,830,100	\$ 1,873,200	\$ 1,966,800	\$ 2,065,100	\$ 2,168,300	\$ 2,276,600
	\$ 2,668,300	\$ 2,755,000	\$ 2,873,400	\$ 2,963,400	\$ 3,093,200	\$ 3,229,000

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LIBRARY						
FINES / PENALTIES	(2,500)	(2,500)	(2,600)	(2,700)	(2,800)	(2,900)
DONATIONS & CONTRIBUTIONS	(4,000)	(3,500)	(3,500)	(3,000)	(3,000)	(3,000)
GRANTS - ONTARIO	(23,900)	(27,000)	(26,500)	(27,000)	(27,500)	(28,000)
RENTAL REVENUE	(1,000)	(500)	(600)	(700)	(800)	(900)
OTHER FEES & CHARGES	(800)	(800)	(900)	(1,000)	(1,100)	(1,200)
USER FEES	(300)	(200)	(200)	(200)	(200)	(200)
SPECIAL EVENTS REVENUES	(600)	(3,000)	(3,500)	(4,000)	(4,500)	(5,000)
SALARY / WAGES - FULL TIME	176,100	208,500	223,300	228,900	234,600	240,500
SALARY / WAGES - PART TIME	82,200	73,800	77,200	80,700	84,500	86,600
EMPLOYEE BENEFITS	66,400	65,200	66,800	68,500	70,200	72,000
MILEAGE ALLOWANCE	-	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	600	700	700	800	800	800
CONFERENCES / SEMINARS	4,000	2,500	3,000	3,000	3,500	3,500
EDUCATION / TRAINING	1,600	1,800	1,800	1,900	2,000	2,000
CLOTHING & PROTECTIVE GEAR	200	-	-	-	-	-
HEALTH & SAFETY SUPPLIES/TRAINING	200	-	-	-	-	-
TRAVEL (MILEAGE)	1,500	200	-	-	-	-
ADVERTISING / PROMOTION	1,300	1,000	1,000	1,000	1,000	1,000
PROFESSIONAL FEES - AUDIT	3,000	3,000	3,100	3,200	3,300	3,400
PROFESSIONAL FEES - OTHER	2,500	5,000	2,500	2,600	2,700	2,800
Computer - Hardware / Software	3,000	3,500	4,000	4,000	4,500	4,500
OFFICE SUPPLIES	2,000	2,300	2,300	2,300	2,300	2,300
COPYING & PRINTING	1,800	1,500	1,600	1,700	1,800	1,900
POSTAGE & COURIER	300	200	200	200	200	200
FACILITY MAINTENANCE	7,200	8,000	8,000	8,000	8,000	8,000
SPECIAL FORMS	600	300	400	500	600	600
MAINTENANCE SUPPLIES	800	900	1,000	1,000	1,000	1,000
UTILITIES	12,100	13,000	13,500	14,000	14,500	15,000
OTHER EXPENSES	1,500	1,500	1,800	1,900	2,000	2,100
CONTRACTED SERVICES - OTHER	-	-	-	-	-	-
OWEN SOUND & NGUPL - CONTRACT	110,000	110,000	110,000	110,000	110,000	110,000
CONTRIBUTION TO CAPITAL RESERVE	7,600	7,600	10,000	10,000	10,000	10,000
BOOKS & OTHER MEDIA	23,600	24,000	24,500	25,000	25,500	26,000
ADULT PROGRAMMING	-	3,000	4,000	1,200	1,200	1,200
CHILDREN PROGRAMMING	-	1,000	1,200	1,300	1,300	1,300
SPECIAL EVENTS EXPENSES	-	1,500	2,000	2,500	3,000	3,500
INTERNAL COST CHARGES	-	-	-	-	-	-
COST ALLOCATION TO IT	34,800	41,900	41,900	41,900	41,900	41,900
PAYROLL CHARGE (FAC MTCE)	15,500	16,300	16,800	17,300	17,800	18,300
	\$ 527,300	\$ 562,500	\$ 586,600	\$ 596,600	\$ 610,100	\$ 621,000

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
ECONOMIC DEVELOPMENT						
STUDENT GRANT	(9,000)	-	-	-	-	-
OTHER GRANTS	(22,500)	-	-	-	-	-
SALARY / WAGES - FULL TIME	66,600	71,900	74,100	76,300	78,600	81,000
SALARY / WAGES - PART TIME	17,500	8,700	9,000	9,300	9,600	9,900
EMPLOYEE BENEFITS	25,400	21,200	21,800	22,500	23,200	23,900
CAR ALLOWANCE	-	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	385	400	400	400	400	400
CONFERENCES / SEMINARS	1,500	1,000	1,000	1,000	1,000	1,000
EDUCATION / TRAINING	2,000	2,700	2,800	2,900	3,000	3,100
TRAVEL (MILEAGE)	1,000	-	-	-	-	-
ACCOMMODATIONS	-	500	500	500	500	500
MEALS	200	200	200	200	200	200
ADVERTISING	40,000	40,000	40,800	41,600	42,400	43,200
PROMOTIONAL MATERIALS	5,500	6,000	6,100	6,200	6,300	6,400
NEW WEBSITE DEVELOPEMENT	5,200	5,000	5,100	5,200	5,300	5,400
OFFICE SUPPLIES	415	300	300	300	300	300
TOURISM SERVICES CONTRACT	73,700	50,000	51,000	52,000	53,000	54,100
MUNICIPAL FESTIVAL FUND	17,500	20,000	20,400	20,800	21,200	21,600
ECONOMIC DEVELOPMENT INITIATIVES	60,000	65,000	66,300	67,600	69,000	70,400
COST ALLOCATION TO IT	5,500	5,700	5,700	5,700	5,700	5,700
	\$ 290,900	\$ 300,400	\$ 307,300	\$ 314,300	\$ 321,500	\$ 328,900
PROTECTIVE SERVICES-BUILDINGS						
BUILDING PERMITS	(175,000)	(155,000)	(155,000)	(150,000)	(155,000)	(160,000)
COMPLIANCE REPORTS	(5,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
OTHER FEES & CHARGES	(5,000)	(500)	(500)	(500)	(500)	(500)
SALARY / WAGES - FULL TIME	144,200	151,400	155,900	160,600	165,400	170,400
EMPLOYEE BENEFITS	38,900	42,100	43,400	44,700	46,000	47,400
ASSOCIATION FEES & MEMBERSHIPS	1,000	700	700	700	700	700
CONFERENCES / SEMINARS	2,000	1,500	1,500	1,500	1,500	1,500
EDUCATION / TRAINING	3,000	2,000	2,000	2,000	2,000	2,000
CLOTHING & PROTECTIVE GEAR	300	300	300	300	300	300
ACCOMMODATIONS	-	1,500	1,500	1,500	1,500	1,500
MEALS	-	200	200	200	200	200
ADVERTISING / PROMOTION	500	-	-	-	-	-
OFFICE SUPPLIES	600	500	500	500	500	500
COPYING & PRINTING	300	200	200	200	200	200
SUBSCRIPTIONS/PUBLICATIONS	500	200	200	200	200	200
VEHICLE MAINTENANCE	800	800	800	800	800	800
VEHICLE FUEL/OIL	3,000	3,000	3,000	3,000	3,000	3,000
OTHER EXPENSES	1,000	500	500	500	500	500
CONTRIBUTION TO CAPITAL RESERVE	5,000	5,000	5,000	5,000	5,000	5,000
COST ALLOCATION TO IT	10,800	10,400	10,400	10,400	10,400	10,400
ADMINISTRATIVE CHARGE (SUPPORT)	9,000	6,000	6,000	6,000	6,000	6,000
	\$ 35,900	\$ 67,800	\$ 73,600	\$ 84,600	\$ 85,700	\$ 87,100
PROTECTIVE SERVICES-PROPERTY STANDARDS						
OTHER FEES & CHARGES	(2,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
FENCE VIEWING FEES	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
PAYROLL RECOVERY (ANIMAL CONTROL)	-	(21,200)	(21,800)	(22,500)	(23,200)	(23,900)
SALARY / WAGES - FULL TIME	41,500	65,800	67,800	69,800	71,900	74,100
EMPLOYEE BENEFITS	13,100	19,100	19,700	20,300	20,900	21,500
ASSOCIATION FEES & MEMBERSHIPS	500	500	500	500	500	500
CONFERENCES / SEMINARS	800	800	800	800	800	800
EDUCATION / TRAINING	2,000	2,000	2,000	2,000	2,000	2,000
CLOTHING & PROTECTIVE GEAR	500	500	500	500	500	500
MEALS	200	200	200	200	200	200
PROFESSIONAL FEES	2,000	2,500	2,500	2,500	2,500	2,500
OFFICE SUPPLIES	500	500	500	500	500	500
FENCE VIEWING CHARGES	3,500	3,500	3,500	3,500	3,500	3,500
VEHICLE MAINTENANCE	1,000	3,800	3,800	3,800	3,800	3,800
OTHER EXPENSES	9,800	5,000	5,000	5,000	5,000	5,000
CONTRIBUTION TO CAPITAL RESERVE	3,000	5,000	5,000	5,000	5,000	5,000
COST ALLOCATION TO IT	4,600	5,200	5,200	5,200	5,200	5,200
	\$ 77,500	\$ 84,700	\$ 86,700	\$ 88,600	\$ 90,600	\$ 92,700

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
PROTECTIVE SERVICES-ANIMAL CONTROL						
LICENCES	(300)	(9,000)	(10,000)	(11,000)	(12,000)	(13,000)
OTHER FEES & CHARGES	(13,500)	-	-	-	-	-
PROVINCE - ANIMAL CLAIMS	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
ANIMAL CONTROL REVENUE	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
SALARY / WAGES - FULL TIME	5,900	-	-	-	-	-
EMPLOYEE BENEFITS	2,500	-	-	-	-	-
OFFICE SUPPLIES	500	1,000	1,000	1,000	1,000	1,000
SPECIAL FORMS	500	500	500	500	500	500
EVALUATOR FEES	7,400	5,000	5,000	5,000	5,000	5,000
ANIMAL CONTROL CONTRACT	8,000	2,500	2,500	2,500	2,500	2,500
VETERINARY EXPENSES	3,500	4,500	4,500	4,500	4,500	4,500
LIVESTOCK CLAIMS	35,000	35,000	35,000	35,000	35,000	35,000
PAYROLL CHARGE (PROPERTY STANDARDS)	-	21,200	21,800	22,500	23,200	23,900
	\$ 14,500	\$ 24,200	\$ 23,800	\$ 23,500	\$ 23,200	\$ 22,900
PLANNING & DEVELOPMENT						
OTHER FEES & CHARGES	(55,000)	(65,000)	(65,000)	(68,000)	(70,000)	(80,000)
SIGN PERMITS	(1,000)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
ADMIN RECOVERY (BUILDING)	(3,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
SALARY / WAGES - FULL TIME	203,000	216,100	222,600	229,300	236,200	243,300
COMMITTEE OF ADJUSTMENT FEES	4,000	4,000	4,000	4,000	4,000	4,000
EMPLOYEE BENEFITS	55,000	60,600	62,400	64,300	66,200	68,200
CAR ALLOWANCE	1,800	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	2,000	2,000	2,000	2,000	2,000	2,000
CONFERENCES / SEMINARS	2,500	2,500	2,500	2,500	2,500	2,500
EDUCATION / TRAINING	2,000	2,000	2,000	2,000	2,000	2,000
ACCOMMODATIONS	2,000	2,000	2,000	2,000	2,000	2,000
MEALS	200	500	500	500	500	500
MEETING EXPENSES	500	-	-	-	-	-
OFFICE SUPPLIES	2,500	2,500	2,500	2,500	2,500	2,500
COPYING & PRINTING	200	300	300	300	300	300
SUBSCRIPTIONS/PUBLICATIONS	1,000	700	700	700	700	700
OTHER EXPENSES	500	500	500	500	500	500
CONTRIBUTION TO CAPITAL RESERVE	20,000	35,000	35,000	35,000	35,000	35,000
COST ALLOCATION TO IT	14,700	15,200	15,200	15,200	15,200	15,200
	\$ 252,900	\$ 277,200	\$ 285,500	\$ 291,100	\$ 297,900	\$ 297,000
B.I.A. LEVY	(15,600)	(16,700)	(17,500)	(18,400)	(19,300)	(20,300)
TO B.I.A. RE LEVY	15,600	16,700	17,500	18,400	19,300	20,300
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 671,700	\$ 754,300	\$ 776,900	\$ 802,100	\$ 818,900	\$ 828,600

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
ROADWAYS						
FINES / PENALTIES	(1,000)	-	-	-	-	-
AGGREGATE LICENCE FEES	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
OTHER FEES & CHARGES	(100)	(200)	(200)	(200)	(200)	(200)
OTHER INCOME	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
PERMIT INSPECTION & ROAD REPAIR FEES	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
PAYROLL RECOVERY (SEWER)	(67,100)	(72,000)	(74,200)	(76,400)	(78,700)	(81,100)
PAYROLL RECOVERY (WATER)	(67,100)	(72,000)	(74,200)	(76,400)	(78,700)	(81,100)
PAYROLL RECOVERY (WINTER CONTROL)	(317,700)	(317,700)	(317,700)	(317,700)	(317,700)	(317,700)
PAYROLL RECOVERY (RECREATION)	(35,700)	(41,700)	(43,000)	(44,300)	(45,600)	(47,000)
DEVELOPER REVIEW FEE	(10,000)	-	-	-	-	-
INTERNAL DEVELOPER REVIEW FEE	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
ENGINEERING CONSULTING DEVELOPERS	8,000	-	-	-	-	-
SALARY / WAGES - FULL TIME	1,109,700	1,154,400	1,183,300	1,212,900	1,243,200	1,274,300
SALARY / WAGES - PART TIME	9,700	57,100	58,500	60,000	61,500	63,000
EMPLOYEE BENEFITS	312,200	347,100	355,800	364,700	373,800	383,100
CAR ALLOWANCE	1,800	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	2,000	2,400	2,500	2,600	2,700	2,800
CONFERENCES / SEMINARS	1,500	1,000	1,000	1,000	1,000	1,000
PROFESSIONAL DEVELOPMENT	5,900	5,800	5,900	6,000	6,200	6,400
CLOTHING & PROTECTIVE GEAR	23,000	21,000	21,500	22,000	22,600	23,200
ADVERTISING AND PROMOTION	500	500	500	500	500	500
MEETING EXPENSES	1,700	1,600	1,600	1,600	1,600	1,600
ENGINEERING/CONSULTING FEES	10,000	10,000	10,300	10,600	10,900	11,200
OFFICE SUPPLIES	2,700	4,200	4,300	4,400	4,500	4,600
COPYING & PRINTING	1,500	-	-	-	-	-
SUBSCRIPTIONS/PUBLICATIONS	200	300	300	300	300	300
FACILITIES MAINTENANCE	12,500	12,500	12,800	13,100	13,400	13,700
TOOLS AND SUPPLIES	29,400	38,300	39,300	40,300	41,300	42,300
ROADWAY MAINTENANCE	145,000	162,900	167,000	171,200	175,500	179,900
WASHOUT REPAIRS	10,000	10,000	10,300	10,600	10,900	11,200
UTILITIES	38,000	40,600	41,600	42,600	43,700	44,800
EQUIPMENT RENTALS	13,500	13,500	13,800	14,100	14,500	14,900
CONTRACTED SERVICES - OTHER	128,500	134,700	138,100	141,600	145,100	148,700
CONTRIBUTION TO CAPITAL RESERVE (ROADS)	57,500	307,500	315,200	323,100	331,200	339,500
STREET/TRAFFIC LIGHT EXPENSE	84,000	95,000	97,400	99,800	102,300	104,900
COST ALLOCATION TO IT	49,500	59,400	59,400	59,400	59,400	59,400
MINOR CAPITAL PURCHASES	16,600	10,000	10,300	10,600	10,900	11,200
	\$ 1,549,200	\$ 1,958,000	\$ 2,013,200	\$ 2,069,800	\$ 2,127,900	\$ 2,187,200
FLEET MANAGEMENT						
COST RECOVERY WATER	(40,500)	(42,300)	(43,600)	(44,900)	(46,200)	(47,600)
COST RECOVERY SEWER	(40,500)	(42,300)	(43,600)	(44,900)	(46,200)	(47,600)
FLEET MAINTENANCE	230,000	245,200	251,300	257,600	264,000	270,600
VEHICLE FUEL/OIL	195,000	212,500	217,800	223,200	228,800	234,500
EQUIPMENT LEASE COSTS	117,700	79,200	81,200	83,200	85,300	87,400
CONTRIBUTION TO CAPITAL RESERVE (FLEET)	38,500	134,000	137,400	140,800	144,300	147,900
	\$ 500,200	\$ 586,300	\$ 600,500	\$ 615,000	\$ 630,000	\$ 645,200
WINTER ROAD MAINTENANCE						
PAYROLL RECOVERY (LEAF&YARD)	-	(13,300)	(13,700)	(14,100)	(14,500)	(14,900)
SALARY / WAGES - PART TIME	87,900	106,200	108,900	111,600	114,400	117,300
EMPLOYEE BENEFITS	8,900	11,500	11,800	12,100	12,400	12,700
SAND AND SALT EXPENSE	240,000	240,000	246,000	252,200	258,500	265,000
WASHOUT REPAIRS	10,000	10,000	10,300	10,600	10,900	11,200
CONTRACTED SERVICES	30,000	-	-	-	-	-
CONTRACTED SERVICES - OTHER	-	30,000	30,800	31,600	32,400	33,200
PAYROLL CHARGE (ROADS)	317,700	317,700	325,600	333,700	342,000	350,600
	\$ 694,500	\$ 702,100	\$ 719,700	\$ 737,700	\$ 756,100	\$ 775,100

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
WASTE MANAGEMENT						
SALES - GARBAGE BAG TAGS	(170,000)	(158,000)	(162,000)	(166,100)	(170,300)	(174,600)
STEWARDSHIP ONT - WDO	(52,000)	(52,000)	(53,300)	(54,600)	(56,000)	(57,400)
ASSOCIATION FEES & MEMBERSHIPS	500	500	500	500	500	500
CONFERENCES / SEMINARS	1,000	2,000	2,100	2,200	2,300	2,400
ADVERTISING / PROMOTION	4,000	-	-	-	-	-
PROFESSIONAL FEES - OTHER	8,000	6,000	6,200	6,400	6,600	6,800
OFFICE SUPPLIES	1,000	500	500	500	500	500
COPYING & PRINTING	4,000	5,000	5,100	5,200	5,300	5,400
FACILITY MAINTENANCE	4,000	4,000	4,100	4,200	4,300	4,400
MAINTENANCE SUPPLIES	500	500	500	500	500	500
UTILITIES	9,000	5,000	5,100	5,200	5,300	5,400
HOUSEHOLD HAZARDOUS WASTE	-	22,000	22,600	23,200	23,800	24,400
PROMOTION & EDUCATION	11,000	13,000	13,300	13,600	13,900	14,200
OTHER EXPENSES	22,000	-	-	-	-	-
RECYCLING BINS	8,000	8,000	8,200	8,400	8,600	8,800
CONTRACT - GARBAGE COLLECTION	219,500	225,000	230,600	236,400	242,300	248,400
CONTRACT - ORGANIC COLLECTION	97,500	126,000	129,200	132,400	135,700	139,100
CONTRACT - ORGANIC TIPPING FEE	16,600	27,000	27,700	28,400	29,100	29,800
CONTRACT - TRANSFER STATION OPERATION	60,000	62,000	63,600	65,200	66,800	68,500
CONTRIBUTION TO RESERVE FUND	68,000	13,000	13,000	13,000	13,000	13,000
CONTRACT - GARBAGE TIPPING FEE	130,500	112,000	114,800	117,700	120,600	123,600
RENT - TRANSFER STATION	34,000	32,000	32,800	33,600	34,400	35,300
GARBAGE BIN RENTALS	35,500	37,000	37,900	38,800	39,800	40,800
PAYROLL CHARGE (WATER)	12,100	12,500	12,800	13,100	13,400	13,700
	\$ 524,700	\$ 503,000	\$ 515,300	\$ 527,800	\$ 540,400	\$ 553,500
LEAF & YARD WASTE MANAGEMENT						
EDUCATION / TRAINING	1,000	1,000	1,000	1,000	1,000	1,000
CLOTHING & PROTECTIVE GEAR	500	-	-	-	-	-
ADVERTISING / PROMOTION	1,000	-	-	-	-	-
PROFESSIONAL FEES - OTHER	2,000	-	-	-	-	-
COPYING & PRINTING	1,000	-	-	-	-	-
FACILITY MAINTENANCE	1,000	500	500	500	500	500
VEHICLE FUEL / OIL	500	-	-	-	-	-
EQUIPMENT RENTALS - CHIPPER	16,000	9,000	9,200	9,400	9,600	9,800
OTHER EXPENSES	1,000	-	-	-	-	-
CONTRACT - LAB SAMPLING	2,500	2,500	2,600	2,700	2,800	2,900
CONTRACTED SERVICES - LEACHATE	31,000	18,000	18,500	19,000	19,500	20,000
CONTRIBUTION TO RESERVE FUND	-	12,000	12,000	12,000	12,000	12,000
PAYROLL CHARGE (WATER)	8,100	8,400	8,600	8,800	9,000	9,200
PAYROLL CHARGE (WINTER CONTROL)	-	13,300	13,600	13,900	14,200	14,600
	\$ 65,600	\$ 64,700	\$ 66,000	\$ 67,300	\$ 68,600	\$ 70,000
RECYCLING						
OTHER INCOME	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
RECYCLING BINS	8,000	8,000	8,200	8,400	8,600	8,800
CONTRACT - RECYCLING	297,000	305,000	312,600	320,400	328,400	336,600
	\$ 304,000	\$ 312,000	\$ 319,800	\$ 327,800	\$ 336,000	\$ 344,400
SOCIAL & FAMILY SERVICES						
GRANTS - ONTARIO	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
USER FEES	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
VEHICLE MAINTENANCE	10,000	11,000	11,300	11,600	11,900	12,200
VEHICLE FUEL/OIL	10,000	10,000	10,300	10,600	10,900	11,200
OPERATIONS CONTRACT	56,700	60,000	61,500	63,000	64,600	66,200
	\$ 36,700	\$ 41,000	\$ 43,100	\$ 45,200	\$ 47,400	\$ 49,600
	\$ 3,674,900	\$ 4,167,100	\$ 4,277,600	\$ 4,390,600	\$ 4,506,400	\$ 4,625,000

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
FACILITIES MAINTENANCE						
GRANTS - ONTARIO	-	-	-	-	-	-
PAYROLL RECOVERY (ADMIN CENTRE)	(34,900)	(36,300)	(37,400)	(38,500)	(39,700)	(40,900)
PAYROLL RECOVERY (390 SYKES)	(20,000)	(21,200)	(21,800)	(22,500)	(23,200)	(23,900)
PAYROLL RECOVERY (OTHER BUILDINGS)	(17,900)	(19,000)	(19,600)	(20,200)	(20,800)	(21,400)
PAYROLL RECOVERY (LIBRARY)	(15,500)	(16,300)	(16,800)	(17,300)	(17,800)	(18,300)
PAYROLL RECOVERY (MUSEUM)	(4,000)	(8,400)	(8,700)	(9,000)	(9,300)	(9,600)
PAYROLL RECOVERY (MEAFORD HALL)	(49,100)	(51,200)	(52,700)	(54,300)	(55,900)	(57,600)
PAYROLL RECOVERY (FIRE HALL)	(4,000)	(4,300)	(4,400)	(4,500)	(4,600)	(4,700)
PAYROLL RECOVERY (MEMORIAL PARK)	-	(800)	(800)	(800)	(800)	(800)
PAYROLL RECOVERY (POOL)	-	(700)	(700)	(700)	(700)	(700)
SALARY / WAGES - FULL TIME	54,700	56,300	58,000	59,700	61,500	63,300
SALARY / WAGES - PART TIME	64,300	74,500	76,700	79,000	81,400	83,800
EMPLOYEE BENEFITS	24,300	27,000	27,700	28,600	29,500	30,300
EDUCATION/TRAINING	1,000	-	-	-	-	-
CLOTHING & PROTECTIVE GEAR	400	-	-	-	-	-
	\$ (700)	\$ (400)	\$ (500)	\$ (500)	\$ (400)	\$ (500)
FACILITIES MGMT-ADMIN CENTRE						
FACILITY MAINTENANCE	10,000	10,000	10,700	10,900	11,100	11,300
UTILITIES	15,000	15,000	16,500	17,300	18,100	19,000
PAYROLL CHARGE (FAC MTCE)	34,900	36,300	37,400	38,500	39,700	40,900
	\$ 59,900	\$ 61,300	\$ 64,600	\$ 66,700	\$ 68,900	\$ 71,200
FACILITIES MGMT-390 SYKES ST. N						
FACILITY RENTALS	(22,700)	(23,200)	(23,200)	(23,200)	(23,200)	(23,200)
FACILITY MAINTENANCE	10,000	10,000	10,400	10,600	10,800	11,000
UTILITIES	18,000	18,000	19,800	20,700	21,700	22,800
MUNICIPAL TAXES	5,900	6,100	6,400	6,700	7,000	7,400
PAYROLL CHARGE (FAC MTCE)	20,000	21,200	21,800	22,500	23,200	23,900
	\$ 31,200	\$ 32,100	\$ 35,200	\$ 37,300	\$ 39,500	\$ 41,900
FACILITIES MGMT-OTHER BUILDINGS						
FACILITY MAINTENANCE	6,000	6,000	9,200	9,400	9,600	9,800
UTILITIES	10,000	-	11,000	11,500	12,000	12,500
MUNICIPAL TAXES	400	-	-	-	-	-
PAYROLL CHARGE (FAC MTCE)	17,900	19,000	19,600	20,200	20,800	21,400
	\$ 34,300	\$ 25,000	\$ 39,800	\$ 41,100	\$ 42,400	\$ 43,700
CEMETERIES						
OTHER INCOME	(5,500)	(5,500)	(5,500)	(5,700)	(5,900)	(5,900)
OTHER INCOME - PERPETUAL CARE	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
GRAVE OPENINGS	(38,000)	(38,000)	(39,000)	(39,000)	(40,000)	(40,000)
LOT SALES	(17,000)	(20,000)	(20,000)	(21,000)	(21,000)	(21,000)
CREMATIONS	(12,000)	(12,000)	(12,000)	(13,000)	(13,000)	(13,000)
COST RECOVERY (GEN PARKS)	(11,400)	(13,900)	(14,200)	(14,600)	(15,000)	(15,400)
COST RECOVERY (ARENA)	-	(6,900)	(7,100)	(7,300)	(7,500)	(7,700)
SALARY / WAGES - FULL TIME	50,900	52,300	53,900	55,500	57,200	58,900
SALARY / WAGES - PART TIME	14,300	11,100	11,400	11,700	12,100	12,500
EMPLOYEE BENEFITS	16,700	17,400	17,900	18,400	19,000	19,600
CLOTHING & PROTECTIVE GEAR	500	500	-	-	-	-
PROFESSIONAL FEES - AUDIT	1,000	1,000	1,000	1,100	1,100	1,100
FACILITY MAINTENANCE	7,000	5,000	7,200	7,400	7,600	7,800
UTILITIES	3,500	3,500	4,200	4,400	4,600	4,800
VEHICLE MAINTENANCE	2,000	2,000	2,500	2,500	2,500	2,500
CONTRACTED SERVICES - OTHER	1,000	1,000	1,100	1,100	1,200	1,200
PAYROLL CHARGE (REC ADMIN)	-	18,800	19,300	19,800	20,300	20,800
COST ALLOCATION TO IT	6,100	5,100	5,100	5,100	5,100	5,100
	\$ 14,100	\$ 16,400	\$ 20,800	\$ 21,400	\$ 23,300	\$ 26,300

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
RECREATION ADMINISTRATION						
ADVERTIZING REVENUE	-	(3,000)	(3,200)	(4,500)	(4,500)	(4,500)
PAYROLL RECOVERY (GEN PARKS)	(46,400)	(26,000)	(26,700)	(27,400)	(28,100)	(28,800)
PAYROLL RECOVERY (CEMETARY)	-	(18,800)	(19,300)	(19,800)	(20,300)	(20,800)
PAYROLL RECOVERY (HARBOUR)	(25,700)	(59,200)	(60,700)	(62,200)	(63,800)	(65,400)
PAYROLL RECOVERY (ARENA)	(110,000)	(115,300)	(118,200)	(121,200)	(124,200)	(127,300)
PAYROLL RECOVERY (MEM PARK)	(50,000)	(58,300)	(59,800)	(61,300)	(62,800)	(64,400)
PAYROLL RECOVERY (ATH FIELDS)	(10,100)	(29,700)	(30,400)	(31,200)	(32,000)	(32,800)
PAYROLL RECOVERY (POOL)	(17,900)	(38,100)	(39,100)	(40,100)	(41,100)	(42,100)
PAYROLL RECOVERY (MUSEUM)	-	(12,700)	(13,000)	(13,300)	(13,600)	(13,900)
PAYROLL RECOVERY (MEAFORD HALL)	-	(25,400)	(26,000)	(26,700)	(27,400)	(28,100)
SALARY / WAGES - FULL TIME	246,100	314,200	375,600	386,900	398,500	410,500
EMPLOYEE BENEFITS	77,400	89,600	97,500	100,400	103,400	106,500
CAR ALLOWANCE	1,800	1,800	1,800	1,800	1,800	1,800
ASSOCIATION FEES & MEMBERSHIPS	-	1,500	2,000	2,200	2,500	2,500
EDUCATION / TRAINING	4,200	5,500	5,500	6,000	6,500	6,500
CLOTHING & PROTECTIVE GEAR	-	3,500	4,300	4,500	4,700	5,000
ACCOMMODATIONS	1,000	1,000	1,200	1,500	1,500	1,500
MEALS	1,000	1,000	1,200	1,500	1,600	1,800
ADVERTISING / PROMOTION	-	5,000	3,000	4,000	4,500	4,500
OFFICE SUPPLIES	-	500	500	500	500	500
COMMUNITY DEVELOPMENT	-	7,000	8,000	8,500	9,000	10,000
COPYING & PRINTING	-	1,000	3,700	4,200	4,200	4,200
ANNUAL GRANT PROGRAM	17,500	20,000	20,000	20,000	20,000	20,000
COST ALLOCATION TO IT	2,500	11,300	11,300	11,300	11,300	11,300
	\$ 91,400	\$ 76,400	\$ 139,200	\$ 145,600	\$ 152,200	\$ 158,500
PARKS & RECREATION						
COST RECOVERY-HARBOUR	(3,500)	-	-	-	-	-
ASSOCIATION FEES & MEMBERSHIPS	300	600	-	-	-	-
SALARY / WAGES - PART TIME	28,100	28,100	28,900	29,800	30,700	31,600
EMPLOYEE BENEFITS	2,300	2,600	2,700	2,800	2,900	3,000
ASSOCIATION FEES & MEMBERSHIPS	300	600	-	-	-	-
CLOTHING & PROTECTIVE GEAR	200	-	-	-	-	-
FACILITY MAINTENANCE	11,000	11,000	11,700	11,900	12,100	12,300
MISCELLANEOUS MATERIALS/SUPPLIES	4,000	4,200	4,400	4,600	4,800	5,000
UTILITIES	13,500	14,000	14,200	14,400	14,600	14,800
EQUIPMENT RENTALS	4,500	4,500	4,900	5,100	5,300	5,500
MUNICIPAL TAXES	600	-	-	-	-	-
CONTRIBUTION TO CAPITAL RESERVE	2,500	-	-	-	-	-
COMMUNITIES IN BLOOM	7,000	7,000	7,200	7,400	7,600	7,800
RECREATION AGREEMENT - OWEN SOUND	24,300	25,500	26,800	28,100	29,500	31,000
GEORGIAN TRAIL ASSOCIATION	16,900	11,000	11,600	12,200	12,800	13,400
COST CHARGE (ROADS)	35,700	21,200	21,700	22,200	22,800	23,400
COST ALLOCATION TO IT	5,300	5,500	5,500	5,500	5,500	5,500
PAYROLL CHARGE (REC ADMIN)	46,400	26,000	26,700	27,400	28,100	28,800
COST CHARGE (CEMETERY)	11,400	13,900	14,200	14,600	15,000	15,400
MINOR CAPITAL EXPENSES	-	2,500	2,600	2,700	2,800	2,900
	\$ 210,800	\$ 178,200	\$ 183,100	\$ 188,700	\$ 194,500	\$ 200,400
HARBOUR						
CONCESSION REVENUES	(2,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
DOCKAGE FEES - SEASONAL	(199,000)	(206,000)	(208,000)	(208,000)	(212,000)	(212,000)
DOCKAGE FEES - DAILY	(14,000)	(14,000)	(15,000)	(15,000)	(16,000)	(16,000)
RV CAMPING	(8,000)	(8,000)	(9,000)	(9,000)	(9,000)	(9,000)
RENTAL REVENUE	(16,000)	(18,000)	(18,000)	(19,000)	(19,000)	(19,000)
HYDRO - DOCKAGE	(14,000)	(17,000)	(17,000)	(18,000)	(18,000)	(18,000)
FACILITY USER FEES	(1,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
SALARY / WAGES - PART TIME	16,800	16,800	17,300	17,800	18,300	18,800
EMPLOYEE BENEFITS	1,500	1,600	1,600	1,600	1,600	1,600
ASSOCIATION FEES & MEMBERSHIPS	600	-	-	-	-	-
CLOTHING & PROTECTIVE GEAR	600	-	-	-	-	-
ADVERTISING / PROMOTION	200	-	-	-	-	-
FACILITY MAINTENANCE	13,900	19,000	19,400	19,800	20,200	20,600
MAINTENANCE - DOCKS	20,000	20,000	20,400	20,800	21,200	21,600
UTILITIES	24,000	24,000	26,000	27,000	28,000	29,000
OTHER EXPENSES	1,000	1,000	1,000	1,000	1,000	1,000
CANADA - FEDERAL LEASE	39,000	41,000	41,800	42,600	43,500	44,400
MUNICIPAL TAXES	2,800	3,300	3,500	3,700	3,900	4,100
CONTRIBUTION TO CAPITAL RESERVE	10,000	90,000	10,000	1,000	1,000	1,000
COST ALLOCATION TO IT	5,300	5,600	5,600	5,600	5,600	5,600
COST CHARGE (ROADS)	-	1,500	1,500	1,500	1,500	1,500
PAYROLL CHARGE(REC ADMIN)	25,700	59,200	-	-	-	-
COST CHARGE (RECREATION)	3,500	-	-	-	-	-
MINOR CAPITAL PURCHASES	4,100	6,000	6,100	6,200	6,300	6,400
	\$ (85,000)	\$ 22,000	\$ (116,800)	\$ (124,400)	\$ (125,900)	\$ (122,400)

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
MUSEUM						
GIFT SHOP REVENUES	(1,200)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
DONATIONS & CONTRIBUTIONS	(2,000)	(200)	(200)	(200)	(200)	(200)
GRANTS - CANADA	(3,500)	(2,200)	(2,300)	(2,400)	(2,500)	(2,600)
GRANTS - ONTARIO	(8,500)	(12,600)	(12,900)	(13,200)	(13,500)	(13,800)
GENEALOGICAL SERVICES	(200)	(300)	(300)	(300)	(300)	(300)
OTHER INCOME	(200)	(200)	(200)	(200)	(200)	(200)
ADMISSION FEES	(3,000)	(3,000)	(3,100)	(3,200)	(3,300)	(3,400)
SPECIAL EVENTS REVENUES	(11,500)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
SALARY / WAGES - FULL TIME	47,800	51,600	52,900	54,200	55,600	57,000
SALARY / WAGES - PART TIME	18,100	18,100	18,600	19,100	19,600	20,100
EMPLOYEE BENEFITS	12,700	13,900	14,200	14,600	15,000	15,400
ASSOCIATION FEES & MEMBERSHIPS	600	800	800	800	800	800
CONFERENCES / SEMINARS	800	-	-	-	-	-
EDUCATION / TRAINING	900	900	900	900	900	900
TRAVEL (MILEAGE)	500	-	-	-	-	-
MEALS	-	300	300	300	300	300
ADVERTISING / PROMOTION	5,000	4,000	4,100	4,200	4,300	4,400
COMPUTER HARDWARE / SOFTWARE	700	500	500	500	500	500
OFFICE SUPPLIES	1,200	1,000	1,000	1,000	1,000	1,000
COPYING & PRINTING	700	-	-	-	-	-
SUBSCRIPTIONS/PUBLICATIONS	200	-	-	-	-	-
FACILITY MAINTENANCE	3,000	4,000	4,100	4,200	4,300	4,400
MAINTENANCE SUPPLIES	400	500	500	500	500	500
CONSERVATION MATERIALS	1,500	1,500	1,500	1,500	1,500	1,500
GIFT SHOP EXPENSES	1,000	800	800	800	800	800
EXHIBIT DESIGN MATERIALS	1,500	1,000	1,000	1,000	1,000	1,000
UTILITIES	7,500	7,000	7,200	7,400	7,600	7,800
VOLUNTEER EXPENSES	200	200	200	200	200	200
PROGRAMMING EXPENSES	1,500	800	800	800	800	800
OTHER EXPENSES	500	500	500	500	500	500
SECURITY CONTRACTS	400	400	400	400	400	400
CONTRIBUTION TO CAPITAL RESERVE	11,200	11,200	11,500	11,800	12,100	12,400
SPECIAL EVENTS EXPENSES	8,400	300	300	300	300	300
COST ALLOCATION TO IT	6,200	7,000	7,000	7,000	7,000	7,000
PAYROLL CHARGE (REC ADMIN)	-	12,700	13,000	13,300	13,600	13,900
PAYROLL CHARGE (FAC MTCE)	4,000	8,400	8,700	9,000	9,300	9,600
	\$ 106,400	\$ 126,900	\$ 129,800	\$ 132,800	\$ 135,900	\$ 139,000
MUSEUM PROJECTS (Audio Tour Project)						
CONTRIBUTION FROM MUSEUM RESERVE	-	(5,400)	-	-	-	-
GRANTS-ONTARIO	-	(21,600)	-	-	-	-
SALARY / WAGES - PART TIME	-	20,500	-	-	-	-
EMPLOYEE BENEFITS	-	2,600	-	-	-	-
EDUCATION/TRAINING	-	1,900	-	-	-	-
TRAVEL MILEAGE	-	100	-	-	-	-
COMPUTER HARDWARE/SOFTWARE	-	900	-	-	-	-
OFFICE SUPPLIES	-	800	-	-	-	-
OTHER EXPENSES	-	200	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ARENA & COMMUNITY CENTRE						
CONCESSION REVENUES	(4,000)	(4,000)	(4,500)	(4,500)	(5,000)	(5,000)
RENTAL REVENUE	(191,000)	(180,000)	(191,000)	(193,000)	(193,000)	(195,000)
YOUTH SUBSIDY	25,000	25,000	25,000	26,000	26,000	26,000
OTHER INCOME	(5,500)	(5,500)	(6,000)	(6,000)	(6,000)	(6,000)
SALARY / WAGES - PART TIME	11,400	11,500	11,800	12,200	12,600	13,000
EMPLOYEE BENEFITS	800	900	900	900	900	900
ASSOCIATION FEES & MEMBERSHIPS	600	600	700	700	700	700
CLOTHING & PROTECTIVE GEAR	700	-	-	-	-	-
FACILITY MAINTENANCE	27,500	28,000	28,600	29,200	29,800	30,400
UTILITIES	65,000	67,000	68,300	69,700	71,100	72,500
VEHICLE MAINTENANCE	1,500	1,500	2,000	2,100	2,100	2,300
VEHICLE FUEL/OIL	2,500	2,500	2,600	2,700	2,700	2,800
CONCESSION STAND EXPENSES	4,000	4,200	4,400	4,600	4,800	5,000
CONTRIBUTION TO CAPITAL RESERVE	25,000	25,000	25,000	25,000	25,000	25,000
COST ALLOCATION TO IT	13,000	7,000	7,000	7,000	7,000	7,000
COST CHARGE (ROADS)	-	8,900	8,900	8,900	8,900	8,900
COST CHARGE (CEMETARY)	-	6,900	7,100	7,300	7,500	7,700
PAYROLL CHARGE (REC ADMIN)	110,000	115,300	118,200	121,200	124,200	127,300
	\$ 86,500	\$ 114,800	\$ 109,000	\$ 114,000	\$ 119,300	\$ 123,500

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
MEMORIAL PARK						
CONCESSION REVENUES	(16,000)	(17,000)	(17,000)	(18,000)	(18,000)	(18,000)
ICE & WOOD REVENUES	(12,000)	(12,000)	(14,000)	(14,000)	(14,000)	(14,000)
CAMPGROUND FEES	(265,000)	(272,000)	(275,000)	(275,000)	(275,000)	(275,000)
OTHER FEES & CHARGES	(1,300)	(4,000)	(4,100)	(4,200)	(4,300)	(4,400)
OTHER INCOME - MEMORIAL PK	(4,000)	(2,500)	(2,600)	(2,700)	(2,800)	(2,900)
MINI GOLF FEES	(18,000)	(12,000)	(14,000)	(15,000)	(15,000)	(15,000)
REFUNDS ISSUED ON FEES	-	500	-	-	-	-
SALARY / WAGES - PART TIME	38,400	38,400	39,600	40,800	42,000	43,300
EMPLOYEE BENEFITS	3,100	3,200	3,300	3,400	3,500	3,600
CLOTHING & PROTECTIVE GEAR	1,200	-	-	-	-	-
ADVERTISING / PROMOTION	1,000	-	-	-	-	-
COPYING & PRINTING	1,000	-	-	-	-	-
FACILITY MAINTENANCE	17,000	22,500	23,000	23,500	24,000	24,500
UTILITIES	30,000	25,000	25,500	26,000	26,500	27,000
VEHICLE MAINTENANCE	1,000	1,000	-	-	-	-
VEHICLE FUEL/OIL	500	-	-	-	-	-
CONCESSION EXPENSES	10,500	10,500	10,700	10,900	11,100	11,300
ICE & WOOD EXPENSES	4,000	4,000	4,500	4,500	4,500	4,500
CONTRIBUTION TO CAPITAL RESERVE	-	40,000	40,000	40,000	40,000	40,000
COST CHARGE (ROADS)	-	10,100	10,100	10,100	10,100	10,100
COST ALLOCATION TO IT	10,500	7,000	7,000	7,000	7,000	7,000
PAYROLL CHARGE (FAC MTCE)	-	800	800	800	800	800
PAYROLL CHARGE (REC ADMIN)	50,000	58,300	59,800	61,300	62,800	64,400
	\$ (148,100)	\$ (98,200)	\$ (102,400)	\$ (100,600)	\$ (96,800)	\$ (92,800)
ATHLETIC FIELDS						
RENTAL REVENUE	(7,000)	(7,000)	(7,000)	(7,500)	(7,500)	(8,000)
YOUTH SUBSIDY	2,000	2,000	2,000	2,000	2,500	2,500
OTHER INCOME	(1,000)	(1,000)	(1,200)	(1,200)	(1,300)	(1,300)
FACILITY MAINTENANCE	6,000	7,000	7,100	7,200	7,300	7,400
UTILITIES	3,200	3,200	3,300	3,400	3,500	3,600
PAYROLL CHARGE (REC ADMIN)	10,100	29,700	30,400	31,200	32,000	32,800
	\$ 13,300	\$ 33,900	\$ 34,600	\$ 35,100	\$ 36,500	\$ 37,000
POOL						
CONCESSION REVENUES	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
RENTAL REVENUE	(5,000)	(5,000)	(5,100)	(5,200)	(5,300)	(5,400)
USER FEES	(46,000)	(46,000)	(47,200)	(48,400)	(49,600)	(50,800)
SALARY / WAGES - PART TIME	47,700	47,700	48,900	50,100	51,400	52,700
EMPLOYEE BENEFITS	3,800	4,000	4,100	4,200	4,300	4,400
CLOTHING & PROTECTIVE GEAR	1,500	-	-	-	-	-
FACILITY MAINTENANCE	6,000	6,000	6,200	6,400	6,600	6,800
SPECIAL FORMS	500	-	-	-	-	-
UTILITIES	10,000	10,500	10,800	11,100	11,400	11,700
EQUIPMENT RENTALS	200	-	-	-	-	-
OTHER EXPENSES	1,000	1,000	1,100	1,100	1,200	1,200
CHEMICALS	5,500	5,700	5,800	5,900	6,000	6,100
PAYROLL CHARGE (FAC MTCE)	-	700	700	700	700	700
PAYROLL CHARGE (REC ADMIN)	17,900	38,100	39,100	40,100	41,100	42,100
	\$ 42,100	\$ 61,700	\$ 63,400	\$ 65,000	\$ 66,800	\$ 68,500
COMMUNITY CENTRES						
FACILITY MAINTENANCE	3,500	3,500	3,600	3,700	3,800	3,900
CONTRACTED SERVICES - OTHER	2,000	2,000	2,000	2,000	2,000	2,000
	\$ 5,500	\$ 5,500	\$ 5,600	\$ 5,700	\$ 5,800	\$ 5,900

Description	2011 Budget	2012 Proposed Budget	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast
MEAFORD HALL						
TICKET REVENUE - TAX EXEMPT	-	(45,000)	(50,400)	(55,400)	(59,900)	(62,900)
TICKET REVENUES	(345,600)	(300,000)	(336,000)	(369,600)	(399,200)	(419,100)
BAR / CONCESSION REVENUES	(28,000)	(28,000)	(31,400)	(34,500)	(37,300)	(39,100)
GRANTS - ONTARIO	(4,000)	(37,000)	(2,200)	(2,500)	(2,700)	(2,800)
GRANT / SPONSORSHIP REVENUE	(15,000)	(30,000)	(15,000)	(16,500)	(17,800)	(18,700)
RENTAL REVENUE	(65,000)	(65,000)	(72,800)	(80,100)	(86,500)	(90,800)
BOX OFFICE FEES	(13,500)	(13,500)	(15,100)	(16,600)	(18,000)	(18,900)
EQUIPMENT RENTAL REPAYMENT	(4,500)	(3,000)	(3,400)	(3,700)	(4,000)	(4,200)
F/L PERSONNEL FEES REPAYMENT	(16,000)	(12,000)	(13,400)	(14,800)	(16,000)	(16,800)
TICKET SERVICE CHARGE	(18,000)	(15,000)	(16,800)	(18,500)	(20,000)	(21,000)
FEES AND COMMISSIONS - GALLERY	(3,500)	(2,500)	(2,800)	(3,100)	(3,300)	(3,500)
PROGRAM SUPPORT RECOVERY	(11,500)	(5,000)	(5,600)	(6,200)	(6,700)	(7,000)
HOSPITALITY REVENUE	(13,500)	(10,000)	(11,200)	(12,300)	(13,300)	(14,000)
SALARY / WAGES - FULL TIME	158,900	110,300	113,600	117,000	120,500	124,100
SALARY / WAGES - PART TIME	77,900	118,300	121,800	125,500	129,300	133,200
EMPLOYEE BENEFITS	49,900	44,600	45,900	47,300	48,700	50,200
ASSOCIATION FEES & MEMBERSHIPS	4,200	5,000	43,000	43,900	44,800	45,700
CONFERENCES / SEMINARS	1,200	-	5,100	5,200	5,300	5,400
EDUCATION / TRAINING	2,000	2,000	-	-	-	-
ADVERTISING / PROMOTION	45,000	45,000	2,000	2,100	2,100	2,200
PROFESSIONAL FEES - OTHER	1,000	5,000	45,900	46,800	47,800	48,700
OFFICE SUPPLIES	6,000	6,800	7,700	7,800	8,000	8,100
POSTAGE & COURIER	5,500	5,500	6,100	6,200	6,400	6,500
REPAIRS & MTCE - EQUIPMENT	6,000	6,000	5,600	5,700	5,800	6,000
MISCELLANEOUS MATERIALS/SUPPLIES	10,500	10,500	6,100	6,200	6,400	6,500
BAR / CONCESSION EXPENSES	11,000	8,000	10,700	10,900	11,100	11,400
EQUIPMENT RENTAL	8,000	8,000	8,200	8,300	8,500	8,700
F/L PERSONNEL FEES	40,000	43,400	8,200	8,300	8,500	8,700
TALENT FEES	150,000	150,000	45,900	46,800	47,800	48,700
PRESENTER REPAYMENTS	69,500	69,500	153,000	156,100	159,200	162,400
INTERNET EXPENSES	1,300	-	70,900	72,300	73,800	75,200
EVENTS EXPENSES	13,000	10,000	-	-	-	-
PAYROLL CHARGE (REC ADMIN)	-	25,400	25,400	25,400	25,400	25,400
COST ALLOCATION TO IT	20,000	17,400	17,400	17,400	17,400	17,400
	\$ 142,800	\$ 124,700	\$ 166,400	\$ 125,400	\$ 92,100	\$ 75,700
MEAFORD HALL FACILITY EXPENSES						
FACILITY MAINTENANCE	26,000	20,000	20,000	20,000	20,000	20,000
UTILITIES	45,000	45,000	45,900	46,800	47,700	48,700
CONTRACTED SERVICES	16,000	16,500	17,000	17,500	18,000	18,500
CONTRIBUTION TO CAPITAL RESERVE	30,000	30,000	30,000	30,000	30,000	30,000
PAYROLL CHARGE (FAC MTCE)	49,100	51,200	52,700	54,300	55,900	57,600
MINOR CAPTIAL EXPENDITURES	10,000	15,000	-	-	-	-
	\$ 176,100	\$ 177,700	\$ 165,600	\$ 168,600	\$ 171,600	\$ 174,800
	\$ 780,600	\$ 958,000	\$ 937,400	\$ 921,900	\$ 925,700	\$ 950,700